

Financial Statements

# University Health Network

March 31, 2017



Building a better  
working world

# INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of  
**University Health Network**

We have audited the accompanying financial statements of **University Health Network**, which comprise the statement of financial position as at March 31, 2017, the statements of operations, changes in net assets, remeasurement gains and losses and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## **Management's responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditors' responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of **University Health Network** as at March 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Toronto, Canada  
June 14, 2017

*Ernst & Young LLP*

Chartered Professional Accountants  
Licensed Public Accountants



University Health Network

**STATEMENT OF FINANCIAL POSITION**

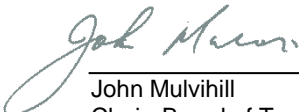
[in thousands of dollars]

As at March 31

	2017	2016
	\$	\$
<b>ASSETS</b>		
<b>Current</b>		
Cash and cash equivalents <i>[note 5[b]]</i>	157,902	146,926
Accounts receivable <i>[note 3]</i>	230,060	205,843
Inventory	16,882	16,899
Prepaid expenses	19,298	17,772
<b>Total current assets</b>	<b>424,142</b>	<b>387,440</b>
Loans receivable	2,450	2,450
Capital assets, net <i>[note 4]</i>	1,256,707	1,257,108
Long-term investments		
Held for contingency funds <i>[note 5[a]]</i>	52,611	52,611
Other <i>[note 5[b]]</i>	326,963	307,915
	<b>2,062,873</b>	<b>2,007,524</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current</b>		
Accounts payable and accrued liabilities <i>[notes 8[d], 13[b] and 13[c]]</i>	435,218	409,263
Current portion of long-term liabilities <i>[notes 6 and 8]</i>	21,545	20,341
<b>Total current liabilities</b>	<b>456,763</b>	<b>429,604</b>
Due to MaRS Development Trust <i>[note 6]</i>	75,727	78,059
Deferred research contributions <i>[note 7]</i>	204,151	177,459
Long-term debt <i>[note 8]</i>	137,834	157,046
Employee future benefit liabilities <i>[note 9[b]]</i>	47,778	46,301
Deferred capital contributions <i>[note 10]</i>	670,082	669,090
<b>Total liabilities</b>	<b>1,592,335</b>	<b>1,557,559</b>
Commitments and contingencies <i>[note 14]</i>		
<b>Net assets</b>		
From operations		
Internally restricted <i>[note 11]</i>	122,812	130,456
Unrestricted	348,634	320,118
	<b>471,446</b>	<b>450,574</b>
Accumulated rereasurement losses	(908)	(609)
<b>Total net assets</b>	<b>470,538</b>	<b>449,965</b>
	<b>2,062,873</b>	<b>2,007,524</b>

See accompanying notes

On behalf of the Board of Trustees:

  
 John Mulvihill  
 Chair, Board of Trustees

  
 Eileen Mercier  
 Chair, Finance and Audit Committee

# University Health Network

## STATEMENT OF OPERATIONS

[in thousands of dollars]

Year ended March 31

	2017	2016
	\$	\$
<b>REVENUE</b>		
Ontario Ministry of Health and Long-Term Care/ Toronto Central Local Health Integration Network	1,235,922	1,225,430
Other patient services	207,365	201,792
Grants and donations for research and other purposes [notes 7 and 13]	315,991	294,667
Ancillary services and other [notes 5[c] and 13[a]]	346,975	323,396
Amortization of deferred capital contributions [note 10]	61,680	60,491
	<b>2,167,933</b>	<b>2,105,776</b>
<b>EXPENSES</b>		
Compensation [note 9]	1,341,186	1,316,632
Medical, surgical supplies and drugs	284,678	278,202
Other supplies and expenses [notes 13[b] and 13[c]]	285,736	274,606
Plant operations and equipment maintenance	115,783	115,570
Amortization [note 4]	105,015	102,678
Interest on long-term liabilities [notes 6, 8[a], 8[b] and 15]	14,663	15,826
	<b>2,147,061</b>	<b>2,103,514</b>
<b>Excess of revenue over expenses for the year</b>	<b>20,872</b>	<b>2,262</b>

See accompanying notes

University Health Network

**STATEMENT OF CHANGES IN NET ASSETS**

[in thousands of dollars]

Year ended March 31

	2017		2016	
	Internally restricted	Unrestricted	Total	Total
	\$	\$	\$	\$
<b>Balance, beginning of year</b>	<b>130,456</b>	<b>320,118</b>	<b>450,574</b>	448,312
Excess of revenue over expenses for the year	—	<b>20,872</b>	<b>20,872</b>	2,262
Interfund transfers <i>[note 11]</i>	<b>(7,644)</b>	<b>7,644</b>	—	—
<b>Balance, end of year</b>	<b>122,812</b>	<b>348,634</b>	<b>471,446</b>	450,574

See accompanying notes

University Health Network

**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**

[in thousands of dollars]

Year ended March 31

	2017	2016
	\$	\$
<b>Accumulated remeasurement gains (losses), beginning of year</b>	<b>(609)</b>	47
Unrealized gains (losses) attributable to:		
Interest rate swap contract <i>[note 8[d]]</i>	<b>1,520</b>	(775)
Portfolio investments	<b>(1,819)</b>	119
<b>Accumulated remeasurement losses, end of year</b>	<b>(908)</b>	(609)

See accompanying notes

## University Health Network

### STATEMENT OF CASH FLOWS

[in thousands of dollars]

Year ended March 31

	2017	2016
	\$	\$
<b>OPERATING ACTIVITIES</b>		
Excess of revenue over expenses for the year	20,872	2,262
Add (deduct) items not involving cash		
Amortization	105,015	102,678
Amortization of deferred capital contributions	(61,680)	(60,491)
Other post employment benefit expense	3,862	3,537
	68,069	47,986
Net change in non-cash working capital balances related to operations [ <i>note 12[a]</i> ]	2,935	(182)
Net increase (decrease) in deferred research contributions	26,692	(4,487)
Employer contributions for employee benefit plan	(2,384)	(2,293)
<b>Cash provided by operating activities</b>	<b>95,312</b>	<b>41,024</b>
<b>INVESTING ACTIVITIES</b>		
Increase in other long-term investments, net	(20,867)	(47,365)
<b>Cash used in investing activities</b>	<b>(20,867)</b>	<b>(47,365)</b>
<b>FINANCING ACTIVITIES</b>		
Contributions received for capital purposes [ <i>note 12[b]</i> ]	62,672	67,812
Decrease in due to MaRS Development Trust	(2,184)	(2,044)
Repayment of long-term debt	(18,157)	(17,171)
<b>Cash provided by financing activities</b>	<b>42,331</b>	<b>48,597</b>
<b>CAPITAL ACTIVITIES</b>		
Purchase of capital assets [ <i>note 12[b]</i> ]	(105,800)	(91,641)
<b>Cash used in capital activities</b>	<b>(105,800)</b>	<b>(91,641)</b>
<b>Net increase (decrease) in cash and cash equivalents during the year</b>	<b>10,976</b>	<b>(49,385)</b>
Cash and cash equivalents, beginning of year	146,926	196,311
<b>Cash and cash equivalents, end of year</b>	<b>157,902</b>	<b>146,926</b>
Cash and cash equivalents represented by		
Cash	157,902	146,926
Cash equivalents	—	—
	<b>157,902</b>	<b>146,926</b>

See accompanying notes

## University Health Network

# NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

## 1. DESCRIPTION OF THE ORGANIZATION

University Health Network ["UHN"] is a corporation without share capital incorporated under the University Health Network Act, 2002, devoted to patient care, education and research. UHN operates on four hospital sites. These sites are separately identified as Princess Margaret Cancer Centre, Toronto General Hospital, Toronto Western Hospital and Toronto Rehabilitation Institute ["Toronto Rehab"].

As a charitable organization under the *Income Tax Act* (Canada), UHN is exempt from income taxes.

These financial statements do not include the assets, liabilities or operations of Michener Institute of Education at UHN ["Michener"], a controlled entity integrated on January 1, 2016, or the financial activities of the following non-controlled not-for-profit entities in which UHN has an economic interest [note 13]:

- Toronto General and Western Hospital Foundation [the "TG/WH Foundation"]
- Princess Margaret Cancer Foundation [the "PMC Foundation"]
- Arthritis Research Foundation [the "AR Foundation"]
- Toronto Rehabilitation Institute Foundation [the "TRI Foundation"]
- The Toronto Hospital Research Corporation
- de Souza Institute Foundation

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the *Public Sector Accounting Handbook* which sets out generally accepted accounting principles for government not-for-profit organizations in Canada. UHN has chosen to use the standards for government not-for-profit organizations that include Section PS 4200 to PS 4270. The financial statements have been prepared based on the significant accounting policies summarized below:

### Cash and cash equivalents

Cash and cash equivalents include cash on deposit and short-term investments that have a term to maturity of approximately three months or less from the date of purchase unless they are held for investment rather than liquidity purposes, in which case they are classified as long-term investments.

### Revenue recognition

UHN follows the deferral method of accounting for contributions. Contributions are recorded in the accounts when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted contributions are recognized as revenue when initially recorded in the accounts. Externally restricted contributions are deferred when initially recorded in the accounts and recognized as revenue in the period in which the related expenses are incurred.

Revenue from ancillary services and other patient services are recognized when the goods have been sold or when the services have been rendered.



## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

Investment income (loss) recorded in the statement of operations consists of interest, dividends, and realized gains and losses, net of related fees. Unrealized gains and losses are recorded in the statement of remeasurement gains and losses.

#### **Employee benefit plans**

UHN accrues its obligations under employee benefit plans and the related costs. UHN has adopted the following policies:

##### ***Multi-employer plan***

Defined contribution accounting is applied for the Healthcare of Ontario Pension Plan ["HOOPP"], a multi-employer pension plan, whereby contributions are expensed on an accrual basis, as UHN has insufficient information to apply defined benefit plan accounting.

##### ***Other defined benefit plans***

The cost of non-pension post-retirement benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate of retirement ages of employees and expected health care costs. The discount rate used to determine the accrued benefit obligation is determined by reference to UHN's cost of borrowing. Actuarial gains and losses are amortized over the average remaining service period of active employees, which is 11.3 years. Past service costs and settlement gains (losses) are recognized when incurred.

#### **Inventory**

Inventory is recorded at the lower of weighted average cost and current replacement value.

#### **Financial instruments**

Financial instruments are classified in one of the following categories: [i] fair value; or [ii] cost or amortized cost. UHN determines the classification of its financial instruments at initial recognition.

Financial instruments measured at fair value are classified according to a fair value hierarchy that reflects the importance of the data used to perform each valuation. The fair value hierarchy is made up of the following levels:

- Level 1 – valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 – valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Investments reported at fair value consist of equity instruments that are quoted in an active market as well as investments in pooled funds, derivative contracts and any other investments where the investments are managed on a fair value basis and the fair value option is elected. Transaction costs are recognized in the statement of operations in the period during which they are incurred. Investments at fair value are remeasured at their fair value at the end of each reporting period. Any revaluation gains and losses are recognized in the statement of

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

remeasurement gains and losses and are cumulatively reclassified to the statement of operations upon disposal or settlement.

Investments in securities not designated to be measured at fair value are initially recorded at fair value plus transaction costs and are subsequently measured at amortized cost using the effective interest rate method, less any provision for impairment.

All investment transactions are recorded on a trade date basis.

A write-down is recognized in the statement of operations for a portfolio investment in either category when there has been a loss in the value of the investment considered as an "other than temporary" loss. Subsequent changes to the remeasurement of portfolio investments in the fair value category are reported in the statement of remeasurement gains and losses. If the loss in value of a portfolio investment subsequently reverses, the write-down to the statement of operations is not reversed until the investment is sold.

Investments in for-profit entities that are subsidiaries or joint ventures, or where there is significant influence, are accounted for by the equity method.

Long-term debt is initially recorded at fair value and subsequently measured at amortized cost using the effective interest rate method.

Other financial instruments, including accounts receivable and accounts payable and accrued liabilities, are initially recorded at their fair value and are subsequently measured at cost, net of any provisions for impairment.

#### Capital assets

Purchased capital assets are recorded at cost. Donated capital assets are recorded at fair market value at the date of contribution. Capital assets are amortized on a straight-line basis at annual rates based on the estimated useful lives of the assets as follows:

Buildings and improvements	5 to 50 years
Equipment and furniture	2 to 20 years

Assets leased on terms that transfer substantially all of the benefits and risks of ownership to UHN are accounted for as capital leases, as though the asset had been purchased and a liability incurred. All other leases are accounted for as operating leases.

Construction in progress comprises construction, development costs and interest capitalized during the construction period. No amortization is recorded until construction is substantially complete and the assets are ready for productive use.

#### Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Accounts requiring significant estimates include accounts receivable and the collectability thereof, useful life of capital assets, accrued liabilities, deferred revenue and employee future benefits.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

The amount of revenue recognized from the Ontario Ministry of Health and Long-Term Care [the "MOHLTC"] and Toronto Central Local Health Integration Network [the "TC-LHIN"] requires a number of estimates. UHN has entered into a number of accountability agreements with the TC-LHIN that set out the rights and obligations of the two parties in respect of funding provided to UHN by the TC-LHIN for fiscal year 2017.

These accountability agreements set out certain performance standards and obligations that establish acceptable results for UHN's performance in a number of areas, such as margin, liquidity and operating volumes.

If UHN does not meet its performance standards or obligations, the MOHLTC and the TC-LHIN have the right to adjust funding received by UHN. The MOHLTC and the TC-LHIN are not required to communicate certain funding adjustments until after the submission of year-end data. Since this data is not submitted until after the completion of the financial statements, the amount of MOHLTC and TC-LHIN funding received during the year may be increased or decreased subsequent to year-end. The amount of revenue recognized in these financial statements represents management's best estimate of amounts that have been earned during the year.

### 3. ACCOUNTS RECEIVABLE

Accounts receivable consist of the following:

	2017	2016
	\$	\$
MOHLTC/TC-LHIN	<b>46,490</b>	36,424
Patient receivables	<b>23,089</b>	21,670
Other receivables	<b>45,231</b>	32,855
Michener [note 13[a]]	<b>307</b>	151
TG/WH Foundation [note 13[b]]	<b>13,346</b>	11,403
PMC Foundation [note 13[c]]	<b>51,810</b>	49,181
AR Foundation [note 13[d]]	<b>31</b>	273
TRI Foundation [note 13[e]]	<b>4,943</b>	6,888
Research-related receivables	<b>44,813</b>	46,998
	<b>230,060</b>	205,843

There are no significant amounts that are past due or impaired.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

#### 4. CAPITAL ASSETS

Capital assets consist of the following:

	2017		
	Cost	Accumulated amortization	Net book value
	\$	\$	\$
Land	15,405	—	15,405
Buildings and improvements	1,721,418	760,250	961,168
Equipment and furniture	974,795	775,735	199,060
Construction in progress	81,074	—	81,074
	<b>2,792,692</b>	<b>1,535,985</b>	<b>1,256,707</b>

	2016		
	Cost	Accumulated amortization	Net book value
	\$	\$	\$
Land	15,405	—	15,405
Buildings and improvements	1,692,358	699,639	992,719
Equipment and furniture	925,421	739,095	186,326
Construction in progress	62,658	—	62,658
	<b>2,695,842</b>	<b>1,438,734</b>	<b>1,257,108</b>

Buildings and improvements include \$88,329 [2016 – \$88,350] of costs and \$34,358 [2016 – \$31,413] of accumulated amortization related to assets under capital lease obligations [note 6]. During the year, UHN reduced the cost and accumulated amortization by \$7,764 [2016 – \$8,088] for capital assets that were fully amortized.

#### 5. LONG-TERM INVESTMENTS

[a] Long-term investments held for contingency funds are recorded at amortized cost and consist of the following:

	2017	2016
	\$	\$
Short-term securities	12,797	1,709
Term deposits	—	2,845
Government bonds	21,287	26,791
Corporate bonds	18,527	21,266
	<b>52,611</b>	<b>52,611</b>

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

Long-term investments held for contingency funds are based on agreements with the MOHLTC and bondholders.

One fund, with a restricted balance of \$25,000, is held to ensure patient services are not reduced due to financial pressures resulting from UHN's commitments to bondholders [note 8[a]]. The fund will be terminated on maturity of the 5.64% Secured Bonds or earlier with the mutual agreement of the MOHLTC and UHN.

In connection with the bond agreement [note 8[a]], UHN is also required to hold the equivalent of one semi-annual bond payment of \$12,528 in a segregated account known as the Debt Service Reserve Account until the debt is fully paid.

Another segregated fund of \$15,083 has been established since 2004 to ensure patient services are not reduced due to financial pressures resulting from UHN's commitments to the MaRS Development Trust [the "MaRS Trust"] [note 6]. The fund will be terminated on the expiry of the 30-year term of the lease or earlier with the mutual agreement of the MOHLTC and UHN.

[b] Other long-term investments consist of the following:

	2017	2016
	\$	\$
Cash and cash equivalents	222,316	205,939
Short-term securities [note 16]	3,740	2,740
Term deposits [note 16]	56,111	60,677
Government bonds [note 16]	19,937	20,318
Corporate bonds [note 16]	24,733	17,074
Other [note 5[d]]	126	1,167
	<b>326,963</b>	<b>307,915</b>

Investments in government and corporate bonds are reported at fair value and represent Level 2 investments in the fair value hierarchy. During the years ended March 31, 2017 and 2016, there were no transfers between levels. Short-term securities, term deposits and other investments [note 5[d]] are recorded at amortized cost.

Cash and cash equivalents are included in other long-term investments to the extent required for investments to equal the total of deferred research contributions [note 7] and internally restricted net assets [note 11].

[c] During the year, UHN earned interest income of \$6,053 [2016 – \$6,691] which is included in ancillary services and other revenue in the statement of operations.

[d] **Other investments**

UHN has interests in various other companies as a result of research-related transactions, the value of which is recorded as other investments. Shares of other entities received as a result of research-related transactions had no cost or have been written down to nil.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

#### 6. DUE TO MaRS DEVELOPMENT TRUST

In 2003, UHN entered into a 30-year agreement with the MaRS Trust to lease a 400,000 square foot building, the Princess Margaret Cancer Research Tower. UHN is committed to an annual payment of \$7,541, which commenced on August 1, 2005, at an implicit interest rate of 6.7%. UHN recognized an obligation of \$100,000, consisting of a long-term capital lease obligation of \$88,329 representing the cost of the building to the MaRS Trust [note 4], and a further long-term obligation of \$11,671 representing cash received from the MaRS Trust related to financing proceeds in excess of the cost of the building and leasehold inducements. The obligation has been reduced by payments made since August 1, 2005, when payments commenced. During 2017, interest paid amounted to \$5,358 [2016 – \$5,498] and interest expense recorded in the statement of operations amounted to \$5,334 [2016 – \$5,475].

The future minimum annual payments related to the amount due to the MaRS Trust consist of the following:

	\$
2018	2,332
2019	2,492
2020	2,662
2021	2,844
2022	3,039
Thereafter	64,690
Due to MaRS Development Trust	78,059
Less current portion	2,332
	<u>75,727</u>

#### 7. DEFERRED RESEARCH CONTRIBUTIONS

Deferred research contributions represent unspent externally restricted grants and donations for research. The changes in the deferred research contributions balance are as follows:

	2017	2016
	\$	\$
Deferred research contributions, beginning of year	177,459	181,946
Externally restricted contributions [note 13]	342,683	290,180
Amounts recognized as revenue	(315,991)	(294,667)
Deferred research contributions, end of year	<u>204,151</u>	<u>177,459</u>

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

#### 8. LONG-TERM DEBT

Long-term debt consists of the following:

	2017	2016
	\$	\$
5.64% Secured Bonds, Series 1 <i>[note 8[a]]</i>	125,981	143,184
Equity loan <i>[note 8[b]]</i>	901	946
Other loan <i>[note 8[b]]</i>	10,080	10,559
Drawing on credit facility <i>[note 15]</i>	20,085	20,515
	<b>157,047</b>	175,204
Less current portion	<b>19,213</b>	18,158
	<b>137,834</b>	157,046

[a] On December 8, 1998, UHN issued \$281,000 of 5.64% Secured Bonds, Series 1 at a price of \$999.27 with a maturity date of December 8, 2022. The proceeds of the issue were used to fund UHN's redevelopment plan known as Project 2003. A first fixed charge on and assignment of substantially all cash receipts, book debts and monies of UHN and a floating charge on substantially all other property and assets of UHN, other than certain excluded assets such as funds held for research grants and donations included in deferred research contributions *[note 7]*, are pledged as collateral for the Secured Bonds. Blended semi-annual payments of principal and interest of \$12,528 commenced June 8, 2005 *[note 5[a]]*. During the year, interest paid amounted to \$7,841 [2016 – \$8,772] and interest expense recorded in the statement of operations amounted to \$7,540 [2016 – \$8,504].

[b] Two loans were obtained to fund the construction of the long-term care facility operated by UHN: an equity loan of \$1,300 with a maturity date of 2029, bearing interest at 6.9% and blended monthly payments of principal and interest of \$9; and a \$14,200 loan with two agreements being amortized over periods ending in 2024 and 2034, bearing interest at a rate of 7.4% and blended monthly payments of principal and interest of \$104 to 2024 and \$64 to 2034. For the \$1,300 loan, UHN has pledged certain assets as security. For the \$14,200 loan, the following have been pledged as security: a debenture on a leasehold interest on the land related to the facility, an assignment of funds payable by the MOHLTC for funding for construction and operation of the facility, an assignment of any insurance proceeds related to the facility, and all related buildings and equipment. During the year, interest paid amounted to \$832 [2016 – \$870] and interest expense recorded in the statement of operations amounted to \$832 [2016 – \$870].

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

[c] The future minimum annual payments related to the long-term debt consist of the following:

	\$
2018	19,213
2019	20,306
2020	21,473
2021	22,708
2022	24,015
Thereafter	49,332
	<hr/> 157,047 <hr/>

[d] On June 29, 2011, in order to manage the exposure to changes in interest rates on the demand bank indebtedness, UHN entered into a 30-year interest rate swap contract with a notional amount of \$22,000, an effective date of June 1, 2012, and a fixed interest rate of 4.36%. The fair value of the interest rate swap is a loss of \$5,438 [2016 – \$6,958] and is recorded in accounts payable and accrued liabilities in the statement of financial position. The change in the fair value of the interest rate swap is a gain of \$1,520 [2016 – loss of \$775] recorded in the statement of remeasurement gains and losses.

#### 9. EMPLOYEE BENEFIT PLANS

UHN has a number of defined benefit plans and participates in a multi-employer plan providing pension, other retirement and post-employment benefits to most of its employees.

##### [a] Multi-employer plan

Substantially all of the employees of UHN are members of HOOPP, which is a multi-employer, defined benefit, final average earnings, contributory pension plan. HOOPP is accounted for as a defined contribution plan. UHN's contributions to HOOPP during the year amounted to \$77,994 [2016 – \$73,713]. These amounts are included in compensation expense in the statement of operations. The most recent valuation for financial reporting purposes completed by HOOPP as at December 31, 2016 disclosed net assets available for benefits of \$70,359,000 with pension obligations of \$54,461,000, resulting in a surplus of \$15,898,000.



University Health Network

**NOTES TO FINANCIAL STATEMENTS**

[all amounts in thousands of dollars, except where noted]

March 31, 2017

**[b] Other defined benefit plans**

UHN offers various non-pension post-employment and post-retirement benefit plans to its employees that provide life insurance, medical and dental benefits. These plans are accounted for as defined benefit plans and are not funded by UHN.

Information about UHN's other defined benefit plans is as follows:

	2017	2016
	\$	\$
Accrued benefit obligations	47,990	50,078
Unamortized actuarial loss	(212)	(3,777)
<b>Employee future benefit liabilities</b>	<b>47,778</b>	<b>46,301</b>

The net expense for these plans for the years ended March 31 is calculated as follows:

	2017	2016
	\$	\$
Current service cost	1,489	1,485
Interest cost	1,683	1,648
Amortization of actuarial losses	690	524
Settlement gain on elimination of certain benefits	—	(120)
	<b>3,862</b>	<b>3,537</b>

The significant actuarial assumptions adopted in measuring UHN's accrued benefit obligations are as follows:

	2017	2016
	%	%
Discount rate	3.87	3.41

The significant actuarial assumptions adopted in measuring UHN's expenses for the years ended March 31 are as follows:

	2017	2016
	%	%
Discount rate	3.41	3.48

Health care costs were assumed to increase by 7% in 2017, declining by 0.2% per year to 3.0% to 2037. Dental costs were assumed to increase by 4.0% per year.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

The accrued benefit obligations of the other defined benefit plans are measured as at March 31, 2017, and are based on actuarial valuations as at March 31, 2017.

Other information about UHN's defined benefit plans is as follows:

	2017	2016
	\$	\$
Employer's contributions	2,384	2,293
Employees' contributions	—	—
Benefits paid	2,384	2,293

#### 10. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount of contributions received for the purchase of capital assets. The changes in the deferred capital contributions balance as at March 31 are as follows:

	2017	2016
	\$	\$
Deferred capital contributions, beginning of year	669,090	664,479
Contributions for capital purposes <i>[note 13]</i>	62,672	65,102
Amortization of deferred capital contributions	(61,680)	(60,491)
Deferred capital contributions, end of year	670,082	669,090

#### 11. INTERNALLY RESTRICTED NET ASSETS

Internally restricted net assets represent amounts set aside for future capital and other special projects.

In fiscal 2017, the Board of Trustees approved a net transfer of \$7,644 from internally restricted to unrestricted net assets [2016 – \$51,971 from unrestricted to internally restricted]. An amount of \$62,216 [2016 – \$91,740] was transferred from unrestricted to internally restricted net assets for future capital and other special projects. In the year in which expenses are incurred with respect to these future projects, an amount is transferred from internally restricted to unrestricted net assets. An amount of \$69,860 [2016 – \$39,769], representing amounts previously restricted by the Board of Trustees, was transferred from internally restricted to unrestricted net assets.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

#### 12. STATEMENT OF CASH FLOWS

[a] The net change in non-cash working capital balances related to operations consists of the following:

	2017	2016
	\$	\$
<b>Cash provided by (used in)</b>		
Accounts receivable	(24,217)	(90)
Inventory	17	(827)
Prepaid expenses	(1,526)	(1,284)
Accounts payable and accrued liabilities	28,661	2,019
	<b>2,935</b>	<b>(182)</b>

[b] Other information related to cash flows is as follows:

	2017	2016
	\$	\$
Changes in capital asset purchases funded by accounts payable and accrued liabilities	(1,186)	(4,965)
Changes in contributions receivable related to capital asset purchases	—	(2,710)

#### 13. RELATED PARTY TRANSACTIONS

##### Controlled entity

[a] Michener is a tax-exempt charity, incorporated under the laws of Ontario. Michener is dedicated to the education of preeminent applied health science practitioners capable of providing transformational leadership, performance and evidence-based best practice. UHN exercises control over Michener through a governance structure.

The business relationship between UHN and Michener is governed by a service agreement pursuant to which certain senior management support is provided on a cost recovery basis. For the year ended March 31, 2017, UHN recognized \$540 in other revenue in the statement of operations. For the three months ended March 31, 2016, UHN recognized \$141 in other revenue in the statement of operations. As at March 31, 2017, UHN had receivables from Michener of \$307 [2016 – \$151] recorded in accounts receivable [note 3].

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

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Michener prepares its financial statements in accordance with the Public Sector Accounting Handbook which sets out generally accepted accounting principles for government not-for-profit organizations in Canada. The summarized assets, liabilities and results of operations for Michener as at and for the year ended March 31, are as follows:

	2017	2016
	\$	\$
<hr/>		
Financial position:		
Total assets	<b>29,038</b>	30,249
	<hr/>	
Total liabilities	<b>18,343</b>	20,259
Net assets	<b>10,695</b>	9,990
	<b>29,038</b>	30,249
<hr/>		
	2017	2016
	\$	\$
<hr/>		
Results of operations:		
Total revenue	<b>26,600</b>	16,347
Total expenses	<b>26,127</b>	17,299
	<b>473</b>	(952)
<hr/>		
	2017	2016
	\$	\$
<hr/>		
Cash flows:		
Operating	<b>131</b>	(1,151)
Investing	<b>1,121</b>	(133)
Financing	<b>488</b>	259
Capital	<b>(490)</b>	(259)
Net increase (decrease) in cash flows for the year	<b>1,250</b>	(1,284)

#### Non-controlled entities

- [b] The TG/WH Foundation is an independent corporation without share capital, which has its own Board of Directors. The TG/WH Foundation provides donations to UHN for capital, research and academic purposes. The TG/WH Foundation's accounts are not included in these financial statements. As at March 31, 2017, the TG/WH Foundation had fund balances of \$541,178 [2016 – \$467,088]. For the year ended March 31, 2017, grants of \$76,777 [2016 – \$69,803] were recorded by UHN as grants and donations for research and other purposes, deferred research contributions or deferred capital contributions. As at March 31, 2017, UHN had receivables from the TG/WH Foundation of \$13,346 [2016 – \$11,403] recorded in accounts receivable [note 3].

During the year ended March 31, 2017, UHN approved transfers of \$23,635 [2016 – nil] to the TG/WH Foundation, of which \$20,853 [2016 – nil] is recorded in accounts payable and accrued liabilities.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

- [c] The PMC Foundation is an independent corporation without share capital, which has its own Board of Directors. The PMC Foundation provides donations to UHN for capital and operating purposes in connection with cancer research, education and treatment. The PMC Foundation's accounts are not included in these financial statements. As at March 31, 2017, the PMC Foundation had fund balances of \$537,259 [2016 – \$498,094]. For the year ended March 31, 2017, grants of \$102,460 [2016 – \$96,461] were recorded by UHN as grants and donations for research and other purposes, deferred contributions or deferred capital contributions. As at March 31, 2017, UHN had receivables from the PMC Foundation of \$51,810 [2016 – \$49,181] recorded in accounts receivable [note 3].

During the year ended March 31, 2017, UHN approved transfers of nil [2016 – \$13,403] to the PMC Foundation. Of the approved transfers in 2016, \$5,086 [2016 – \$9,213] is recorded in accounts payable and accrued liabilities as at 31 March 2017.

- [d] The AR Foundation is an independent corporation without share capital, which has its own Board of Directors. During fiscal 2017, AR Foundation announced its exclusive arrangement with the Sinai Health Foundation for being the sole fundraising arm for arthritis and autoimmune research at Sinai Health System. Previous to this, AR Foundation provided donations to UHN for capital and research purposes in connection with arthritis and autoimmunity. The AR Foundation's accounts are not included in these financial statements. For the year ended March 31, 2017, grants of \$314 [2016 – \$931] were recorded by UHN as grants and donations for research and other purposes, deferred research contributions or deferred capital contributions. As at March 31, 2017, UHN had receivables from the AR Foundation of \$31 [2016 – \$273] recorded in accounts receivable [note 3].
- [e] The TRI Foundation is an independent corporation without share capital, which has its own Board of Directors. The TRI Foundation provides donations to UHN for capital, research and academic purposes. The TRI Foundation's accounts are not included in these financial statements. As at March 31, 2017, the TRI Foundation had fund balances of \$20,422 [2016 – \$20,003]. For the year ended March 31, 2017, grants of \$5,683 [2016 – \$3,869] were recorded by UHN as grants and donations for research and other purposes, deferred research contributions or deferred capital contributions. As at March 31, 2017, UHN had receivables from the TRI Foundation of \$4,943 [2016 – \$6,888] recorded in accounts receivable [note 3].
- [f] The Toronto Hospital Research Corporation and the de Souza Institute Foundation are inactive.

#### 14. COMMITMENTS AND CONTINGENCIES

- [a] UHN is subject to various claims and potential claims in connection with operations. Where the potential liability is able to be estimated, management believes that the ultimate disposition of the matters will not materially exceed the amounts recorded in the accounts. In other cases, the ultimate outcome of the claims cannot be determined at this time. Any additional losses related to claims will be recorded in the year during which the liability is able to be estimated or adjustments to the amount recorded are determined to be required.
- [b] UHN participates in the Healthcare Insurance Reciprocal of Canada ["HIROC"]. HIROC is a pooling of the public liability insurance risks of its hospital members. All members of the HIROC pool pay annual premiums, which are actuarially determined. All members are subject to assessment for losses, if any, experienced by the pool for the years in which they were members. No assessments have been made for the year ended March 31, 2017.
- [c] As at March 31, 2017, UHN's Board of Trustees had approved expenditures for construction and renovation of which \$116,208 had not been recorded in the accounts. Contracts have been entered into with respect to costs of \$54,029.

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

[d] Effective March 31, 2006, UHN entered into an agreement with Plexxus, whose primary responsibility is to provide materials management services to its members on a cost-recovery basis and certain information technology services. The agreement with Plexxus has been renewed on April 1, 2016 for a period of five years. Based on the agreement, Plexxus has the right to charge membership fees to its members. A process is established in the agreement for Plexxus to obtain the approval of the members to charge additional fees. If any member fails to pay their membership fees to Plexxus throughout the period covered by the agreement, UHN and the other members are responsible for lending an amount to Plexxus, based on a sharing formula, to cover these deficiencies. As at March 31, 2017, no member was in default.

[e] The future minimum annual payments under operating leases consist of the following:

	\$
2018	18,859
2019	19,427
2020	20,275
2021	19,959
2022	18,766
Thereafter	259,756

In addition to minimum rentals, leases for office space generally require the payment of various operating costs.

#### 15. CREDIT FACILITIES

UHN has the following credit facilities:

- [a] a demand, revolving operating facility up to \$100,000 by way of a combination of prime rate loans, bankers' acceptances, letters of credit to a maximum aggregate amount of \$10,000.
- [b] a demand, revolving amortizing credit facility up to \$80,000 by way of any combination of prime rate loans, bankers' acceptances, and fixed rate operating loans; and
- [c] a treasury risk management facility to hedge foreign exchange and interest rate risk through a combination of forward rate agreements or interest rate swaps to a maximum notional risk of \$15,000 with a maximum term of 31 years.

For facilities [a] and [b], interest is payable at prime rate minus 0.55%, which was 2.15% as at March 31, 2017, or bankers' acceptance rate plus 0.35%, which was 1.20% as at March 31, 2017. The facilities are collateralized by all present and future acquired research equipment, together with all enhancements to a maximum value of \$210,000. During the year, interest of \$957 [2016 – \$977] was paid and recorded in the statement of operations.

As at March 31, 2017, there were drawings on the second facility listed above of \$20,085 [2016 – \$20,515] which are classified as long-term as UHN has received confirmation from the lender that the lender will not require repayment in the next fiscal year [note 8].

## University Health Network

### NOTES TO FINANCIAL STATEMENTS

[all amounts in thousands of dollars, except where noted]

March 31, 2017

#### 16. FINANCIAL INSTRUMENTS

UHN is exposed to various financial risks through its transactions in financial instruments.

##### **Credit risk**

UHN is exposed to credit risk in connection with its accounts receivable, loans receivable and short-term and fixed income investments because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation.

UHN manages and controls credit risk with respect to accounts receivable by dealing primarily with recognized, creditworthy third parties *[note 3]*. In addition, receivable balances are monitored on an ongoing basis.

With respect to credit risk arising from investment activities, UHN manages this risk by developing an investment policy that establishes criteria for the selection of investments that include benchmarks for the creditworthiness of entities.

##### **Liquidity risk**

UHN is exposed to the risk that it will encounter difficulty in meeting obligations associated with its financial liabilities. UHN derives a significant portion of its operating revenue from the Ontario government and other funders with no firm commitment of funding in future years. To manage liquidity risk, UHN keeps sufficient resources readily available to meet its obligations. In addition, UHN has available lines of credit that are used when sufficient cash flow is not available from operations to cover operating and capital expenditures.

Accounts payable mature within six months. The maturities of other financial liabilities are provided in notes to the financial statements related to these liabilities.

##### **Interest rate risk**

UHN is exposed to interest rate risk with respect to its investments in fixed income investments because the fair value will fluctuate due to changes in market interest rates. In addition, UHN is exposed to interest rate risk with respect to advances on its demand credit facilities because cash flows will fluctuate because the interest rate is linked to the bank's prime rate, which change from time to time. UHN has entered into an interest rate swap contract to fix the rate of interest on its operating line of credit *[note 8[d]]*.

UHN's investments in term deposits have an average term to maturity of two years and six months and an average yield of 2.07% and in bonds have an average term to maturity of two years and eleven months and an average yield of 2.02%. A 1% change in the interest rates, with all other variables held constant, would have a \$1,526 impact on excess of revenue over expenses for the year.

A change in the interest rate on UHN's long-term debt would have no impact on the financial statements since the debt is measured at amortized cost and has a fixed rate of interest. A change in the interest rate on the advance on the demand credit facility has no impact on excess of revenue over expenses for the year since UHN has entered into an interest rate swap contract to manage this risk.

**University Health Network**

**NOTES TO FINANCIAL STATEMENTS**

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**Other price risk**

UHN is exposed to other price risk through changes in market prices [other than changes arising from interest rate risk or currency risk] in connection with its investments in equity securities. UHN has limited risk since excess funds are not invested in equity securities.

A 10% change in the market prices of these investments, with all other variables held constant, would have a \$44 impact on accumulated remeasurement gains.



